

## Information on the country strategy Morocco

For each partner country of VLIR-UOS, a country strategy has been developed. The country strategy represents the strategic niche for VLIR-UOS cooperation in a country, with specific thematic areas and an institutional and/or regional focus, based on the needs and national priorities of the country with regard to higher education and development. The [Morocco Country Strategy](#) (*in French*) fits with national development needs and priorities and contains the following central themes: environment and natural resource management and biotechnology; health; social development; administration and territorial governance; agriculture and logistics; entrepreneurship and leadership-management capabilities. Pedagogical engineering, the development of new learning methods, university governance and the training of researchers have been identified as cross-cutting themes. An **institutional** or **geographical focus** is not put forward, but it would be interesting to target universities in a balanced way throughout the country. Nevertheless, the efforts already undertaken by the Belgian side in northern Morocco, in its eastern zone and in Souss-Massa-Drâa should be taken into consideration and the cooperation in the major university centres of Morocco should not be focused.

## Information for potential synergy and complementarity

Synergy and complementarity (S&C) can improve the impact of development cooperation interventions and is a top priority of the Belgian minister of Development Cooperation and encouraged by the reform of non-governmental cooperation in 2016. In order to promote S&C, all Belgian non-governmental development actors were invited to elaborate a Joint Strategic Framework (JSFs) per country in 2016. These JSFs provide information about the goals to which the actors want to contribute, and also indicate potential for synergy and complementarity. In the table below, a general overview of relevant information from the Joint Strategic Framework Morocco is provided for each thematic area of the VLIR-UOS country strategy. The Joint Strategic Goal relevant for each theme is listed, together with the Belgian non-governmental actors which are active in **Morocco** with funding of the Belgian development cooperation. By providing this list, VLIR-UOS wants to facilitate synergy and/or complementarity with programmes of other Belgian actors. Synergy and complementarity will also be integrated as an element in the selection of interventions, more in particular when discussing the (developmental) relevance of project proposals. The last updated version of the JSF Morocco can be found [here](#).

Thematic area of the VLIR-UOS country strategy	Potential match with Joint Strategic Goal of the Joint Strategic Framework	Belgian Non-Governmental Actors active in this area
<b>ENVIRONMENT, NATURAL RESOURCES MANAGEMENT and BIOTECHNOLOGIES</b>		
<b>HEALTH</b>	(3) Strengthen access to quality care for the most vulnerable populations	ARES, MDM
<b>SOCIAL DEVELOPMENT</b>	(2) Improve access to justice and the protection of human rights for all, including the most vulnerable groups (Decent Work) Create jobs and sustainable livelihoods, expand social protection and promote social dialogue for all	APEFE, ASF, KIYO, RCN J&D, EC  SOLSOC

<b>ADMINISTRATION and TERRITORIAL GOVERNANCE</b>		APEFE, ARES, UVCW, SOLSOC, VVSG, EC
<b>AGRICULTURE, VALORISATION of LOCAL PRODUCTS, LOGISTICS</b>	(6) Promote local, diverse and representative governance (1) Participate in the development of an agriculture with respect to the environment and to equity through its access in rural areas	APEFE, ARES, VVSG, EC
<b>ENTREPRENEURSHIP, LEADERSHIP CAPACITIES and MANAGEMENT</b>	(5) Support the development of fair, equitable and inclusive employment and entrepreneurship, especially for women and young people	APEFE, EC
<b>Crosscutting themes for HIGHER EDUCATION and RESEARCH (new learning methods, pedagogical engineering, ...)</b>	(4) Guarantee and improve access to knowledge, improve the quality of research and stimulate innovation, in order to contribute to the development of higher education	APEFE, VLIR-UOS

More information about the other Belgian actors active in Morocco with funding of the Belgian development cooperation can be found in the table below. Their own suggestions for possible cooperation with academics are also provided, but this should not be seen as an exhaustive list. Academics and ICOS elaborating a project proposal are invited to contact relevant organisations for more information and/or to enquire them on potential collaborations. Information on the activities of **Enabel** (former BTC) in Morocco can be found on their [database](#).

NGA	Short description of the activities in Morocco	Name of the local partner(s)	Region(s)	Suggested research topics	Contact person
Association pour la Promotion de l'Education et de la Formation à l'Extérieur (APEFE)	Contribute to women's entrepreneurship through the 'Min Ajliki' program aimed at raising women's and girls' awareness, training in entrepreneurship and precreation of business and support for project leaders/initiators.	Ministère de l'Emploi et des actions sociales, Maroc PME, Agence nationale de promotion de l'emploi et des compétences, Centre Mohammed VI de soutien à la microfinance solidaire, Association des femmes chefs d'entreprise, Réseau d'association entrelles, Al Amana microfinance, Attawfiq microfinance	National		<a href="#">Luc Ameye</a>
Académie de Recherche et d'Enseignement Supérieur (ARES)	Strengthen higher education and research capacities so that higher education institutions become initiators of change.	Université Mohammed Premier, Institut National de la Recherche Agronomique, Université Moulay Ismaïl, Université Hassan 1 <sup>er</sup> , Ecole Nationale d'Agriculture, Institut Agronomique et Vétérinaire Hassan II, Institut supérieur des sciences de la santé	Oujda, Tanger, Meknès, Settat, Rabat		<a href="#">Pierre Dehombreux</a>

Avocats Sans Frontières (ASF)	Improve access to justice and the protection of the human rights of vulnerable groups, including women and migrant women in particular.	Association Adala-Justice	Region of Mohamm edia and Fès		<a href="#">Chantal Van Cutsem</a>
Union des Villes et Communes de Wallonie/ Association de la ville et communes de la région Bruxelles-Capitale	Support local authorities in the development of a social action policy and integrated local human development projects targeting mainly children, women and people with special needs.	Communes de : Amerzgame, Aït Zineb, Aït Baha, Oued Essafa, Belfaa, Ouisselsate, Gourrama, Mokrisset, Berkane, Al Hoceima, Ain Bni Mathar, Beni Mathar	Almost national with concentration in the North		<a href="#">Jean-Michel Reniers</a>
Echos Communication (EC)	<p>In the recent decentralisation constitutional change, contributes to reinforce local collectivities and administrations of the cities and the communities so that they can better meet the needs of local development of the population through a Territorial Coaching approach (synergy between elected officials and population to reach common objectives).</p> <p>Promotes citizenship among school children aged 9-12: overcoming prejudice towards migrants, contributing to solutions with personal opinion and strengthening social cohesion</p>	<p>Cités et Gouvernements locaux unis d'Afrique, Conseil Régional de l'Oriental, Agence de l'Oriental, other Moroccan regions that will adopt the Territorial Coaching approach : work in progress</p> <p>Potentially : Université Moulay Ismail, Meknès</p> <p>Université <u>Mohamed V (surtout pour les questions de recherche formulées</u> : Fac. des sciences juridiques, économiques et sociales de Salé, Prof Mustapha Machrafi, <a href="mailto:machrafiea@yahoo.fr">machrafiea@yahoo.fr</a> )</p>	<p>Oriental Région, Region Rabat-Salé-Kénitra New regions candidatin g</p> <p>Région de l'Oriental</p>	<p>- Develop a scorecard, surveys, indicators for monitoring or evaluation, to follow-up the impact of a Territorial Coaching approach on: 1 / economic development, 2 / trust between elected officials and the population and the functioning of democracy in a context of decentralization, 3 / the climate conducive to the development of civil society, 4) aspects like institutionalisation, implementation, mobilisation strategies, decentralised cooperation in Africa</p> <p>Research on:</p>	<a href="#">Miguel de Clerck</a>

		AREF Oriental, AREF Marrakech (Académie Régionale d'Education et de Formation) Fédération nationale des associations des parents d'élèves	Région de Marrakech-Safi	1 / social construction vs. project logic, 2 / how to better take into account the institutional mechanisms for regulating local communities, 3 / the prospective approach (forward-looking strategic plan) which aims to understand within a given social system the major trends that will give it continuity but also the elements likely to influence these trends and thus to introduce break-ups which will constitute splitting towards contrasting scenarios, involving the communities.	
3de Wereld – Kids and Youth (G3W-KIYO-Solidagro)	Strengthen respect for the rights of the child, including child victims of domestic violence, social rejection and discrimination.	AAS-ATTAWASSOL Karama pour le développement de la femme, Patriotic Islamic Relief AMANE	Region of Tanger and Rabat		<a href="#">Magali Guyaut</a>
Médecins Du Monde (MDM)	Improve access to health and protection for child victims of violence, including unaccompanied foreign minors and victims of sexual violence.	Avenir meilleur pour nos enfants (AMANE) Maroc Solidarité Medico-Sociale (MS2)	Fès, Meknès, Oujda, Nador		<a href="#">Olivier van Eyll</a>

Réseau de Citoyens – Citizen Network Justice & Démocratie (RCN J&D)	Contribute to changing social and legal attitudes to gender-based violence.	Association Oujda Ain Ghazal 2000, Université Mohammed Premier	Oriental (region of Oujda)	Origins and brakes related to attitudes to gender-based violence	<a href="mailto:martien.schotsmans@rcn-ong.be">martien.schotsmans@rcn-ong.be</a>
Vlaamse Vereniging van Steden en Gemeenten (VVSG)	Strengthen the capacity of the rural community of Ouled Daoud Zekhanine and its civil society to develop and sustain a social and solidarity economy policy, and to improve the participation of the local population in this policy.	Commune d'Ouled Daoud Zekhanine	Ouled Daoud Zekhanine (North-East)		<a href="#">Karlien Gorissen</a>
Waardig Werk (SolSoc)	Strengthen 15 initiatives of social and solidarity economy and 15 associations of working-class neighbourhoods in Casablanca at the technical, political and strategic levels so that they become recognized conversation partners and a force of proposal towards decision-makers.	Action femmes des associations des quartiers du Grand Casablanca, Action Jeunes des associations des quartiers de Casablanca, Institut de formation et d'accompagnement des associations de proximité	Region of Casablanca		<a href="mailto:mbabdessamad@solsoc.be">mbabdessamad@solsoc.be</a>

More information can be found on our [Morocco page](#) of the website or by contacting the programme manager of VLIR-UOS [Kathleen Wuytack](#)